# Presentiation no. Aliant conmittee

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# Audit Committee:

The oversight of risk management Fiduciary responsibility Establish priorities Focus and reports on top risks

KPI (Key Performance Indicators)KRI (Key Risk Indicators)KCI (Key Control Indicators)

# Three Lines of Defense Model for risk management

#### Audit Committee

#### Senior Management

<u>1<sup>st</sup> Line of Defense</u> Management Controls Internal Controls <u>2<sup>nd</sup> Line of Defense</u> Financial Control Risk Management Compliance

<u>3rd Line of Defense</u> Internal Audit

External Audit Legislative Audit

Source: IIA Position Paper, January 2013

## **Internal Audit**

Assurance Services (traditional role)

2 Roles

### <u>Modify title from "Director of Internal Audit" to "Chief Audit</u> <u>Executive"</u>;

will bring title in alignment with other higher education systems and industry standards.

## Examples of universities that use the title of CAE:

Arizona Board of Regents for the State of Arizona University System California State University System Ohio University Oregon University System University of Florida University of Houston System University of Nebraska Kearney University of Texas San Antonio University of Toledo University of Virginia Virginia State University