

**Official Minutes**  
**Board of Regents**  
**Meeting of the Full Board**  
**September 12-13, 2019**  
**Anchorage, Alaska**

## 1. Individuals Present

### Regents Present:

John Davies, Chair  
 Sheri Buretta, Vice Chair  
 Dale Anderson, Secretary  
 Lisa Parker, Treasurer  
 John Bania  
 Cachet Garrett  
 Darroll R. Hargraves  
 Mary K. Hughes  
 Gloria O'Neill  
 Karen Perdue  
 Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

### Others Present:

Rick Caulfield, Chancellor, University of Alaska Southeast  
 Cathy Sandeen, Chancellor, University of Alaska Anchorage  
 Daniel M. White, Chancellor, University of Alaska Fairbanks  
 Michael Hostina, General Counsel  
 Myron Dosch, Chief Financial Officer  
 Paul Layer, Vice President for Academics, Students and Research  
 Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget Officer  
 Roberta Graham, Associate Vice President of Public Affairs  
 Mark Kondrak, Chief Information Technology Officer  
 Keli Hite McGee, Chief Human Resources Officer  
 Brandi Berg, Executive Officer, Board of Regents  
 Maria Williams, Faculty Alliance Chair  
 Matthew Mund, Staff Alliance Chair  
 Teresa Wrobel, Coalition of Student Leaders Vice Chair  
 Raegan Kelliher, Assistant, Board of Regents

## 2. Opening Items

### A. Call to Order

Chair Davies called the meeting to order at 8:00 a.m. on Thursday, September 12, 2019.

### B. Adoption of Agenda

**PASSED AS AMENDED** (amendment noted by \*)

"The Board of Regents adopts the agenda as amended. This motion is effective September 12, 2019."

Motion by Dale G Anderson, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

### C. Approval of Minutes - Regular Meeting of June 6, 2019

**PASSED**

"The Board of Regents approves the minutes of its regular meeting of June 6, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

**D. Approval of Minutes - Board Retreat of June 7, 2019****PASSED**

"The Board of Regents approves the minutes of its board retreat of June 7, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

**E. Approval of Minutes - Special Meeting of June 19, 2019****PASSED**

"The Board of Regents approves the minutes of its special meeting of June 19, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

**F. Approval of Minutes - Emergency Meeting of June 28, 2019****PASSED**

"The Board of Regents approves the minutes of its emergency meeting of June 28, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

**G. Approval of Minutes - Special Meeting of July 15, 2019****PASSED**

"The Board of Regents approves the minutes of its special meeting of July 15, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

**H. Approval of Minutes - Emergency Meeting of July 22, 2019****PASSED**

"The Board of Regents approves the minutes of its emergency meeting of July 22, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

#### I. Approval of Minutes - Special Meeting of July 30, 2019

##### PASSED

"The Board of Regents approves the minutes of its special meeting of July 30, 2019 as presented. This motion is effective September 12, 2019."

Motion by Mary K Hughes, second by Dale G Anderson.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Buretta, Gloria R O'Neill

#### J. Approval of Minutes - Emergency Meeting of August 7, 2019

##### PASSED

"The Board of Regents approves the M

Lora Jorgensen, prior UAA student, staff, and faculty member, spoke in opposition to consolidation, noting doing so does not accurately reflect the needs of the local communities; said timing is critical, and making changes in 2-3 months seems reckless and encouraged the board to explore alternative models.

Ethan Berkowitz, Anchorage mayor, said the board needs to articulate a clear vision of UA to the communities it serves; reviewed the important areas in which UA serves its communities including economic development opportunities, workforce development and building unique relationships; encouraged the board to include local representatives in the decision-making process by providing transparency and allowing alternative perspectives; stated the stakes must be defined and provided accurately; noted the current budget situation is not permanent and said each community can assist the university with the budget issue.

Clint Sengmany, Union of Students at the University of Alaska Anchorage (USUAA) student government member, shared his student experience at UAA; stated the need and the support for open access; noted UAA has older students than UAF and UAS; mentioned the importance of student athletics and clubs; encouraged the board to slow down the consolidation process and to review and consider other options.

Tuan Graziano, USUAA member, acknowledged that many students wanted to attend this meeting to represent the student perspective; said the single accreditation model is rushed, and other options should be considered; encouraged the board to use a three-year glide path approach and asked the board to engage and listen to students at the onset of any decision-making process.

Kris Mann, UAA biological sciences professor emeritus, urged the board to vote against single accreditation; stated support for three separately accredited universities and the WAMMI program, and encouraged the board to engage the chancellors, faculty, staff, and students in the decision-making process.

Josiah Nash, USUAA member, stated students do not prefer single accreditation; said the consolidation process is rushed; encouraged the board to slow down and consider other options because the decision will affect the future of education in Alaska.

Keon O'Brien, USUAA member, shared his decision to stay at UAA for the scholarship opportunities; said students' educational value has negatively changed with the budget cuts; asked how UAA's music program will be affected and informed the board to keep in mind that students will leave Alaska if programs are discontinued.

Clayton Trotter, UAA business law professor, shared information about his work with students; reviewed the federal and state constitutional laws; noted the board's responsibilities regarding changing from three separately accredited universities to a single accreditation and implored the board to slow down the consolidation process.

Yazmeen Goo, UAA Seawolf basketball captain, shared her UAA student-athlete experience and her ability to inspire younger girls through athletics; noted the hard work and commitment necessary to be a student-athlete and communicated how being part of the team has contributed to her learning experience.

Ryan McCarthy, UAA Seawolf women's basketball coach, shared the team's notable DII 154-15 record, noting it is the only team to win a DI tournament; stated disappointed with the lack of conversation surrounding athletics; said

said student-athletes are

Maria Williams, Faculty Alliance chair, thanked the board and UA faculty for its work done over the summer; reviewed with the board the faculty survey results on restructuring; noted the outcomes of the survey are in favor of utilizing the three-year glide path approach recommended by the arts, humanities, and natural and social sciences working group; stated shared governance is not being utilized in the single accreditation model; asked the board to consider the chancellor's consortium model that utilizes shared governance; stated risks of the consolidation are not being examined and that a cost-benefit analysis should be performed; said the expedited program reviews are moving too fast and need to be slowed down; stated there are lots of risks associated with moving too quickly and mistakes will be made; shared details regarding the connection between academic program review and its connection to curriculum and requested more

offers a direct path to becoming a U.S. Coast Guard officer; shared information about collaborative work being done with UAA's College of Health; stated enrollment of education majors has increased 17 percent over last year and said research on migrating Pacific salmon continues at Auke Creek Weir.

## 5. Stakeholder Survey Results and Discussion

### A. Stakeholder Survey Results and Discussion

Dr. Cutcher-Gershenfeld from Brandeis University will review and discuss the stakeholder survey results and answer questions from members of the board.

## 6. University Integration \_\_\_\_\_ - \_\_\_\_\_





The Board of Regents went into executive session at 8:15 a.m. and concluded an executive session at 9:35 a.m. Alaska Time in accordance with AS 44.62.310 to discuss matters which could affect the reputation or character of a person or persons related to board self-assessment, and to discuss personnel matters that are confidential by law. The session included members of the Board of Regents and General Counsel Hostina and lasted 1 hour and 20 minutes.

## 9. Committee Reports and New Business

### A. Academic and Student Affairs Committee

In addition to the action items, the committee received a report on program review and accreditation, discussed UA structure and one accreditation with the president and senior vice president from the Northwest Commission on Colleges and Universities, and received an update on the Alaska College of Education.

### B. Audit Committee

The committee heard comments from the external auditor, received a financial briefing, and heard the UA Statewide Audit and Consulting Services FY19 annual report.

### C. Facilities and Land Management Committee

In addition to the action items, the committee heard reports on the 2019 competitive land sale, FY20 land disposals, monetization of UA property and the status of land management and received an update on UA's timber management, facilities maintenance, UAA's Anchorage and community campus master planning, UAF combined heat and power plant, UAF high-frequency auroral research project and construction in progress.

Mark Kondrak, chief information technology officer, provided an update on IT integration.

### D. Subcommittee on Restructuring the University of Alaska

The subcommittee met on August 28, 2019, discussed administrative consolidation, developing a strategic approach to academic integration, and a plan for a transition to a single institutional accreditation.

#### \* 9.D.1. Approval to Revise Item Three of the July 30, 2019 Direction to President Johnsen Regarding Revised Organizational Structure for the University of Alaska (added)

##### PASSED

"The Board of Regents approves revising item three of the July 30, 2019 direction to President Johnsen from preparing a plan for Board approval to transition to a single institutional accreditation over the 2019-2020 academic year to preparing options regarding university structure for board consideration that includes single and multiple accreditation. This motion is effective September 13, 2019."

Motion by Sheri Buretta, second by Andy Teuber.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

### E. Task Force on University Structure

The committee held its first meeting on July 12, 2019, explored options for the UA system's future structure; considered the four structural ppt~~tip~~

PASSED

"The Board of Regents approves the consent agenda items 9.B.1-5. and 9.C.1-5. as presented. This motion is effective September 13, 2019."

Motion by Mary K Hughes, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

## B. Academic and Student Affairs Committee - Items from September 5, 2019

1. Approval of the Discontinuation of the Computer and Networking Technology Undergraduate Certificate at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Computer and Networking Technology Undergraduate Certificate at the University of Alaska Anchorage. This motion is effective September 13, 2019."

2. Approval of an Undergraduate Certificate in Medical Scribe Specialist at the University of Alaska Fairbanks

PASSED

"The Board of Regents approves an Undergraduate Certificate in Medical Scribe Specialist at the University







Facilities fee: \$6 per credit

Network fee: (4 percent applied on a course-by-course basis to tuition)

## E. First Review of FY21 Operating and Capital Budget Requests and the 10-Year Capital Improvement Plan

### POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

### RATIONALE AND RECOMMENDATION

President Johnsen and Vice President Rizk led a discussion on UA's proposed FY21 Operating and Capital Budgets and the 10-year Capital Improvement Plan. The operating budget discussion provided the board with the status of UA's current operating budget and considerations for the proposed FY21 operating budget. The capital budget presents the top priority projects for FY21 and an objective look at the short-, mid-, and long-term capital investment goals of the university.

## 13. Government Relations Report

### A. Government Relations Report

Associate Vice President Baker shared the university was well discussed in Juneau during the legislative session; stated legislators continue to have tremendous interest in the actions of the board since the conclusion of the legislative session and the signing of the compact agreement and provided an update on state and federal government relations issues affecting the University of Alaska.

## 14. Approval of Academic Degree Recipients

### A. Approval of Academic Degree Recipients

#### PASSED

"The Board of Regents approves the list of degree recipients for the summer and fall of 2018 and the spring of 2019. This motion is effective September 13, 2019."

Motion by Gloria R O'Neill, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

### POLICY CITATION

Regents' Policy 10.03.010.B. states: "The official lists of degree and certificate recipients will be established by the chancellors immediately after the official closing date of each term. The combined lists for the spring and preceding fall and summer terms will be transmitted by the president to the board after the spring session. This official list of degree and certificate recipients will be presented to the board for their approval at the next regularly scheduled meeting."

## 15. Corporate Resolution

### A. Approval of Revisions to the Industrial Security Resolution

#### PASSED

"The Board of Regents approves the Industrial



Honorary degrees may be conferred upon approval of the Board of Regents.

A. Criteria

The criterion for individuals to receive an honorary degree from the University of Alaska is evidence of a significant and lasting contribution to the university, to the State of Alaska, or to the individual's discipline or profession.

**Regents' Policy 10.03.030.A.**

Meritorious service awards may be conferred upon approval of the Board of Regents.

A. Criteria

The criterion for individuals to receive a meritorious service award from an MAU is evidence of significant public, academic, volunteer or philanthropic service to the MAU or one of its community campuses, or to an Alaska community.

**RATIONALE AND RECOMMENDATION**

Recommendations submitted by the University of Alaska Anchorage, University of Alaska Fairbanks, and University of Alaska Southeast for recipients of honorary degrees and meritorious service awards were sent under separate cover for Board of Regents' review prior to the September 12-13, 2019 board meeting.

## 18. Future Agenda Items

### A. Future Agenda Items

No future agenda items were brought forward.

#### \* 18.1 Executive Session (added)

**PASSED**

"The Board of Regents goes into executive session to discuss personnel matters that are confidential by law. This motion is effective September 13, 2019."

Motion by John Bania, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Burette

The Board of Regents went into executive session at 3:50 p.m. and concluded an executive session at 4:25 p.m. Alaska Time in accordance with AS 44.62.310 to discuss personnel matters that are confidential by law. The session included members of the Board of Regents, President Johnsen, and General Counsel Hostina and lasted 35 minutes.

## 19. Adjourn

### A. Adjourn

Chair Davies adjourned the meeting at 4:25 p.m. on Friday, September 13, 2019.

## 20. Public Testimony from September 9, 2019

Joseph Zimmerman, Anchorage resident, UAA alumni, and a UAA College of Business and Public Policy advisory council member, spoke in support of UAA, its engineering program, and for the chancellor's consortium model.

Marian Elliott, Wasilla resident and retired teacher, spoke in support of UAA and maintaining three separately accredited universities.

Paul Dunscomb, Anchorage resident, stated there is not a broad institutional buy-in for single accreditation; noted all faculty across the system oppose the merger; requested the chancellors be involved in the planning process; said President Johnsen's plan is a top-down forced plan and stated UAF's accreditation is at stake.

Sander Schijvenes, Juneau resident and UAS Advisory Council member, spoke in support of three separately accredited universities and stated opposition for one accreditation.



Jennifer Tilbury, UAF faculty member, stated concern for the community campus mission in the restructuring effort; noted support for UAF's Community and Technical College (CTC) and said if one UA community college model is created, it should be modeled after UAF CTC.

Jomo Stewart, Fairbanks resident, stated the Fairbanks Economic Development

Stacey Lucason, Anchorage resident and UAA Alumni Association board member, stated disappointment in how the consolidation process is unfolding; said Strategic Pathways (SP) has not been implemented; encouraged the board to slow down the process and review SP; said budget cuts is not a new issue for UA and urged the board to look at strengthening UA.

Shiloh Brady, Anchorage resident and UAA alumni, stated support for three separately accredited universities; said the university locations should remain in place and encouraged the board to consider the students' concerns.

Chuck Homan, Wasilla resident, mentioned he has supported UA since 1978; stated support for keeping the universities as is; noted support for the chancellor's consortium model and said athletics is necessary.

Ann Millard, Fairbanks resident, urged the board to keep UA as is and stated support for KUAC.

Terry Homan, Meadow Lakes resident, stated support for the chancellor's consortium model; said the statewide office does not understand the needs of each community and it would be inefficient at handling the work done at the universities; mentioned the consolidated model would lose athletic fan support and said donors would not support one UA.

Roxanne Dayton, Big Lake resident, stated support for athletics noting eliminating such would affect students' well-being and mental health and mentioned strong support for student-athletes and the UAF swim team.

Jackie Cason, Anchorage resident and UAA professor, underscored and emphasized faculty collaboration across the system; stated support for the individual universities and the relationships with the local communities; encouraged evidence-based decision-making; requested the board slow down the consolidation process and consider the three-year glide path recommended by the arts, humanities and natural and social sciences working group.

Margaret Miller, Anchorage resident, shared that the UA Scholars program kept her in Alaska; noted strong support for athletics; stated opposition to one university that would disallow athletics and asked the board to slow down the consolidation process.

Patty Meritt, Fairbanks resident, encouraged the board to slow down the consolidation process and spoke in support of the community campus mission.

Steven Johnson, UAA Seawolf Debate Team member, encouraged the board to proceed with extreme caution and to slow down thf

Hollis Hall, Fairbanks resident, thanked the board for the opportunity to provide input; said it is important to include all stakeholders within Alaska on the consolidation process; stated recognition of UA's image problem and asked the board to thoroughly review the community campus missions.

Nalinaksha Bhattacharyya, Anchorage resident and UAA professor, stated online education does not work; said students are distracted when taking an online class; stated support for brick and mortar universities and the three separately accredited universities.